Should I be thinking about AI in the Shower?

Robustness Automation and New Science in Innovation

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Unilever

A large global business

Over

400

brands

3.4bn

people use our products every day

>75%

of turnover from our 30 Power Brands

€8.6bn

spend on Brand and Marketing Investment

Making many of the world's favourite brands































































R&D in Brief



€949M investment in Research & Development



Six Global Innovation Centres



~5,000 professionals inc.
500 PhDs across five
business groups and 4 key
capabilities



~60% of R&D colleagues are female, and 55% of managerial roles are held by women



Multi €1.8bn sales from innovation



>20,000 patents

>300 new applications



100 new patents on the **microbiome** in 2022



From 50% to 70% product wins

Turnover tested vs competition



Our Scientific Expertise











prediction and holistic concept validation

molecular modelling and optimisation

manufacturing and reduced carbon footprint









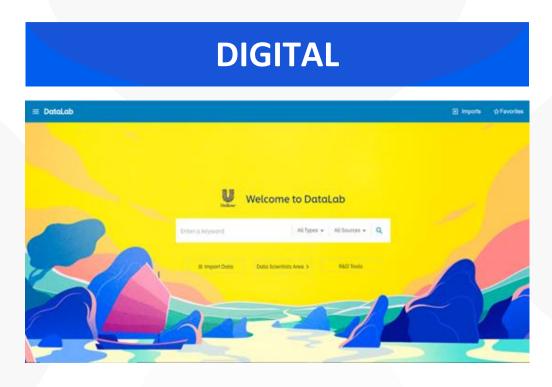


The future of R&D is hybrid

PHYSICAL







Data generation, testing, validation

Discovery, design, optimisation



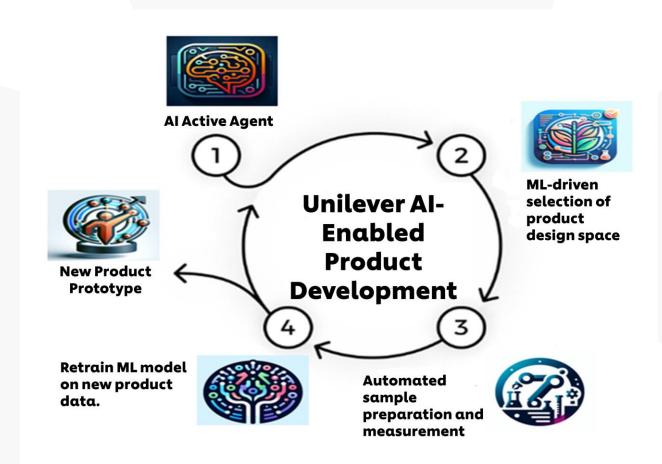
AI-Enabled Product Development

From...

- Iterative statistical experimental designs
- Batch-wise experimental campaigns
- Disconnected instruments/platforms
- Scientist decides what to test next.

To...

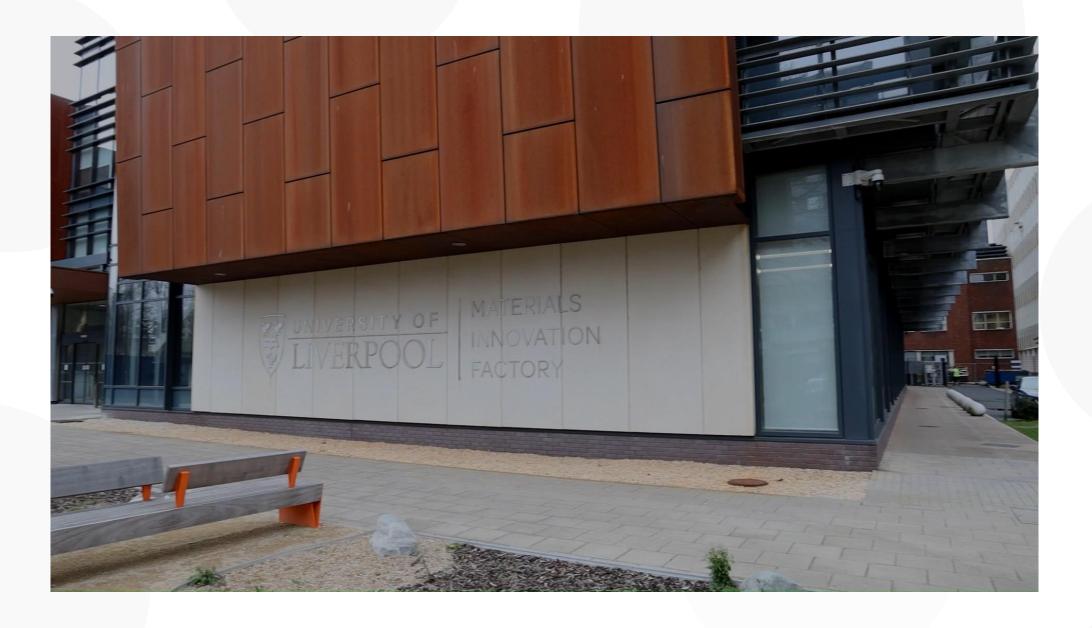
- Scientist-led, hypothesis-driven experimentation
- Continuous data generation and analysis
- Connected instruments/platforms
- Algorithm suggests what to test next





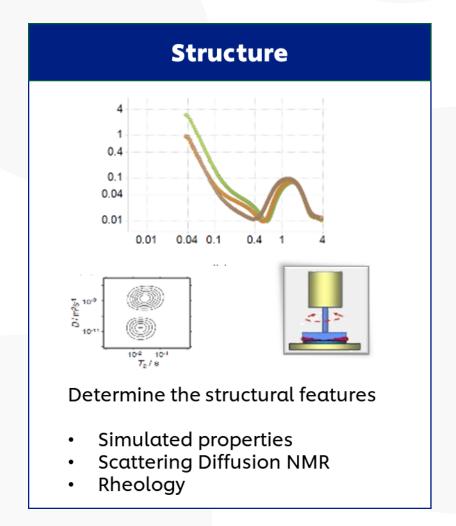






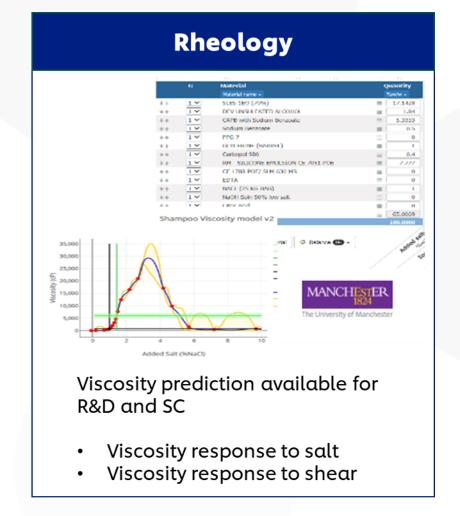


Learning things, we could never learn before...



Machine learning/group contribution models

















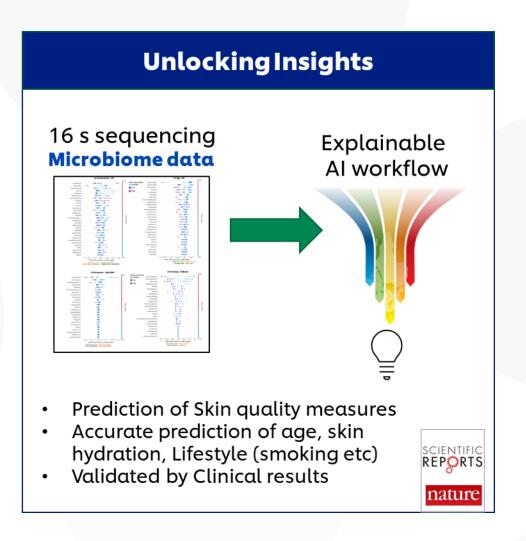


Learning things, we could never learn before...

Multiomics

- One of the largest collections of skin microbiome data on the planet
- Skin, Oral, Scalp, Face, under arms
- Multiple geographies
- Over 18,000 microbiome samples





Enabled with Partnerships



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www.unilever.com