

## Workshop: Driving Gen AI Success: Real-World Examples and Lessons Learned



- Speakers:
- **Fiona Carney, COO, Microsoft EMEA (Moderator)**
- **Baldomero Alonso-Latorre, Partner, McKinsey**
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- **Yannic Suurmeijer, System Architect, ASML**

# The state of gen AI adoption in 2024

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# Many large enterprises have experimented with gen AI in 2023-24

**Morgan Stanley kicks off generative AI era on Wall Street with assistant for financial advisors**

**NatWest Augments Its Virtual Agent with Generative AI**

Mercedes-Benz Is Bringing Generative AI to its In-Car Voice Assistant

**How Epic is using AI to change the way EHRs work**

How Zalando uses AI for hyper-personalised customer experiences

**Bosch Launches Generative AI Projects at Its Manufacturing Plants**

**Cisco brings generative AI to Webex and Cisco Security Cloud**

New Gucci NFTs combine fashion and art using generative AI

**Artificial Intelligence Comes to the Contact Center: Verizon**

Walmart unveils new generative AI-powered capabilities for shoppers and associates

**AXA deploys in-house GPT platform for staff**

**JPMorgan Is Discussing Its Generative AI Projects With Regulators**

**AWS Joins Forces With Amgen on Generative AI Solutions to Accelerate Advanced Therapies**

Deutsche Bank doubles down on generative AI after laying foundations with Google Cloud

**Goldman Sachs pilots superhuman, generative AI banker project**

**Generative AI Takes Employee Experience at Delta Air Lines to New Heights**

Improving experiences for CommBank's customers and its people with AI

**AstraZeneca, Absci sign \$247M agreement to uncover AI-driven cancer drug candidates**

NEWS ANALYSIS  
**Here's how Slack envisions adding genAI to its software**

Itaú uses AI to visualize and honor Brazil's lost generations of female soccer players

**Valentino partners with AI-powered chat platform for S/S23 collection**

**Instacart launches new in-app AI search tool powered by ChatGPT**

E.ON launches generative AI 'assistant'

**Wendy's franchisees can pilot drive-thru AI in 2024**

How Mastercard is using AI to boost minority business owners

**Apple, caught by surprise in generative AI boom, to spend \$1 billion per year to catch up: Report**

New Jersey's Largest Health System Is Partnering With Google Cloud To Deploy Generative AI

**TRIPADVISOR LAUNCHES NEW AI TRAVEL PLANNING FEATURES**

**Case Study: Carrefour Pioneers Use of Generative AI in Retail**

bp looks to leverage power of generative AI with Copilot for Microsoft 365

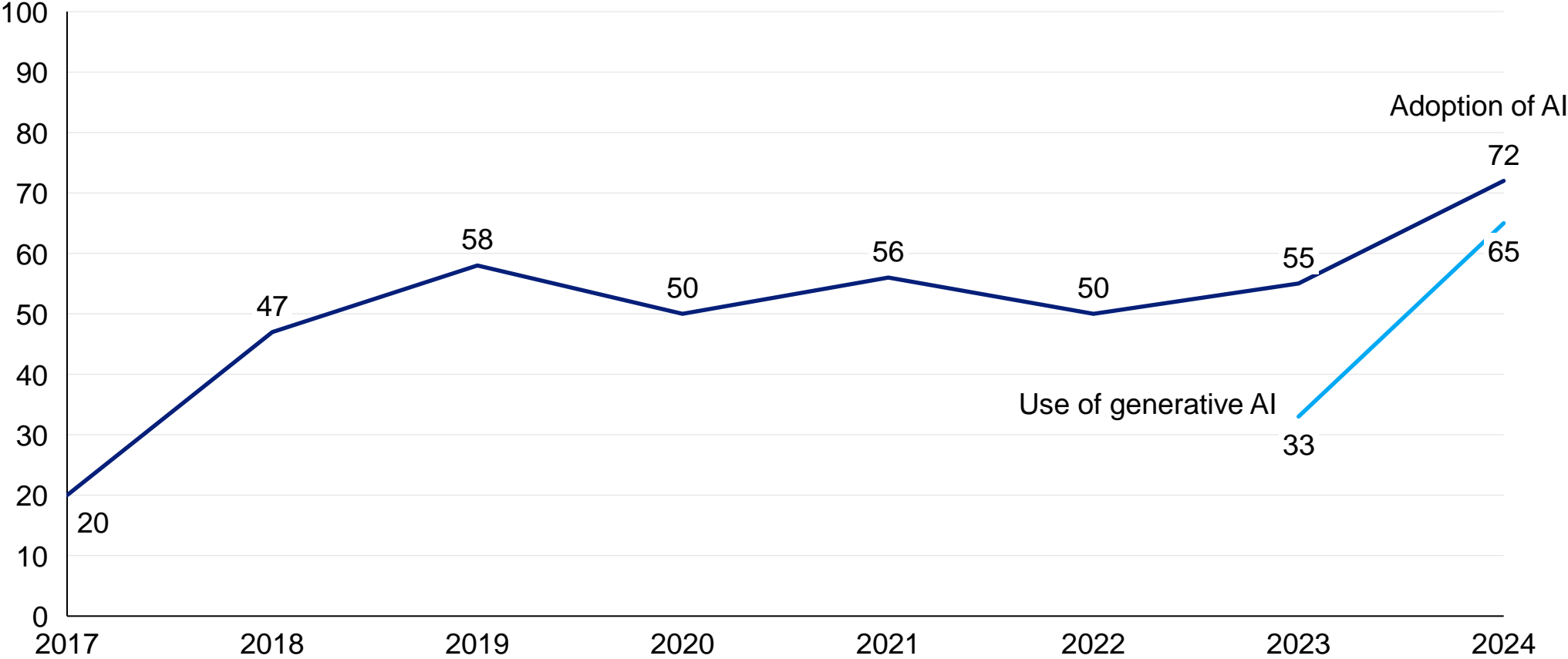
Toyota transforms IT service desk with gen AI

**How Singapore Is Revolutionizing Public Healthcare Using AI**

**Shopify Reveals Generative AI 'Sidekick' for Shopping**

# AI adoption worldwide has increased dramatically in the past year, after years of little meaningful change, spurred by GenAI

Organizations that have adopted AI in at least 1 business function,<sup>1</sup> % of respondents



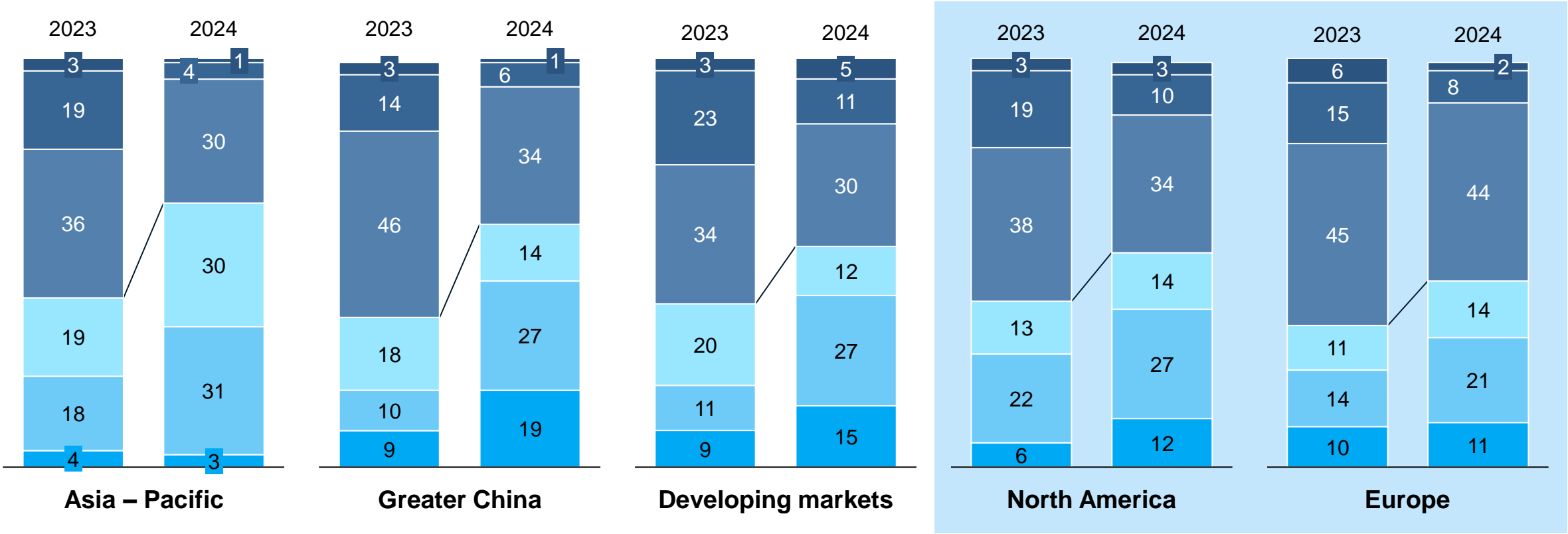
1. In 2017, the definition for AI adoption was using AI in a core part of the organization's business or at scale. In 2018 and 2019, the definition was embedding at least 1 AI capability in business processes or products. Since 2020, the definition has been that the organization has adopted AI in at least 1 function.

# Adoption of GenAI is much more prevalent now than in 2023, with upticks across all regions across the globe...

Total | By job title | By age | By industry | **By location**

Regularly use for work | Regularly use for work and outside of work | Regularly use outside of work | Have tried at least once | No exposure | Don't know

Reported exposure to generative AI tools, 2023–24, by location,<sup>1</sup> % of respondents



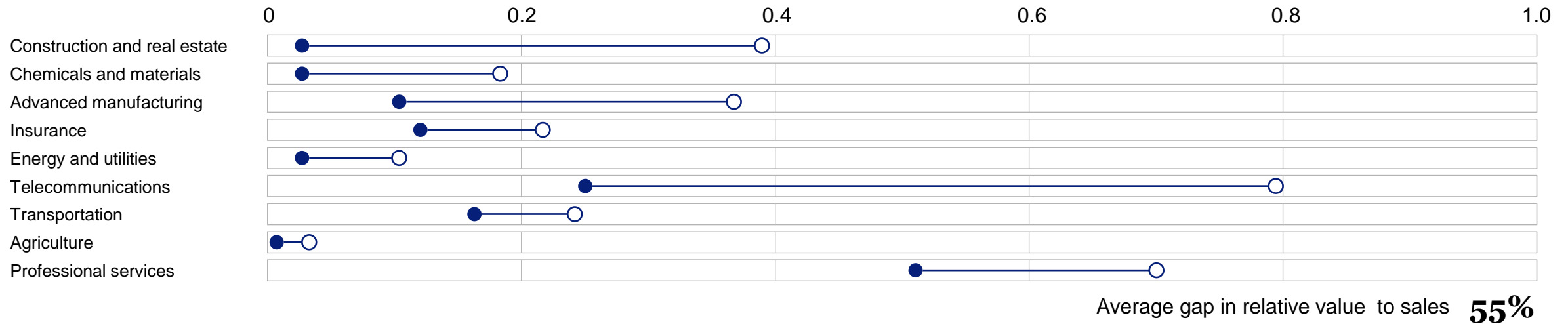
Note: Figures may not sum to 100%, because of rounding.

1. In 2023, Asia-Pacific n = 164; Europe, n = 515; North America, n = 392; Greater China (includes Hong Kong and Taiwan), n = 337; and developing markets (includes India, Latin America, and Middle East and North Africa), n = 276. In 2024, Asia-Pacific, n = 116; Europe, n = 457; North America, n = 401; in Greater China (includes Hong Kong and Taiwan), n = 153; and developing markets (includes India, Latin America, and Middle East and North Africa), n = 234.

# ... however, Europe lags behind the US in AI spending across sectors, with an average of 45-70 percent

## Spending gap between Western Europe<sup>1</sup> and US in 2022, by sector

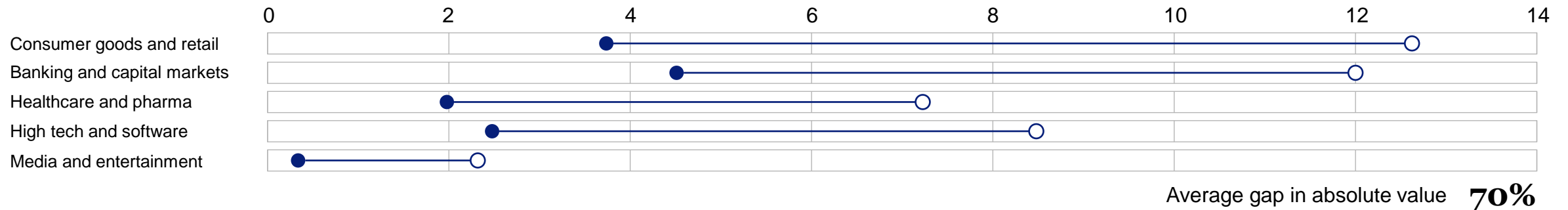
Spending as share of sales in sectors of similar size, <sup>2</sup> %



## AI external spending

Western Europe ● — ○ US

Absolute spending in sectors of differing size,<sup>3</sup> \$ billion



Note: AI external spending measured as external spending on AI infrastructure, software, and services. Sectors ordered from most similar in size to least similar.

1. Austria, Belgium, Denmark, Finland, France, Germany, Greece, Ireland, Italy, Netherlands, Norway, Portugal, Spain, Sweden, Switzerland and UK

2. Sectors with <2:1 size ratio between US and Western Europe or Western Europe and US

3. Sectors with ≥2:1 size ratio between US and Western Europe or Western Europe and US

# Gen AI > three paths to value



## Buy

Off-the-shelf software which includes Gen AI features.



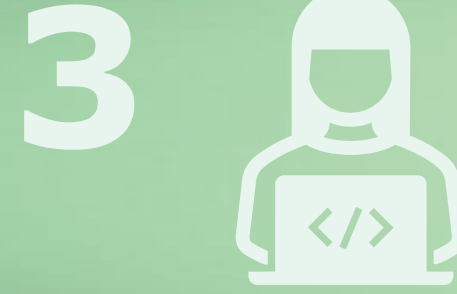
Dynamics email proposal  
30% AHT reduction



## Build

Use-cases which cannot be facilitated by standard software. Use-cases specific for our industry.

Speech > Text & summary  
1 minute / call



## Use

Gen AI absorbed in day-to-day work of our professionals.



ChatGPT



Midjourney



perplexity

Oracle > Snowflake Migration  
200hr

# Delivering ‘Digital co-workers’ enhanced with text & speech generation

## Why: ‘Work smarter, not harder’

Enabling centrally governed GenAI capabilities for ASML.

Meet your ASML ‘digital co-worker’ Noah, your AI partner in anything.

## How:

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The strategy to leverage cloud services will give flexibility, but also requires strong engineering skills and preferably a long-term partner relationship (stability) for the delivery of enterprise grade solutions

## What:

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## So what?:

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- Growing backlog of 20+ concrete business requests with respect to (Gen)AI automation
- Helping 1700 engineers pinpoint issues and find resolutions with increased efficiency



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# Driving Gen AI Success: Key Takeaways

## Journey of Gen AI Use Cases:

Focus on **decision making & identification**, prioritizing impactful Gen AI use cases.

Decide **use case strategy** – functional / persona / industry

Traditional AI and Gen AI differences.

## Governance and Ethical Considerations:

Importance of **governance** in AI projects, including legal, regulatory, and ethical aspects.

Involve **cross functional** teams involved (Legal/ Finance/ Business / HR etc)

## Adoption and Measuring Impact:

Highlight the importance of adoption by **end-users** as well as **top down vision** and leadership.

Discuss methods for **measuring the return on investment** and the impact of Gen AI use cases.

Ensure **sustainable skilling strategy** in place.